

For Publication

Vision Derbyshire and Local Government Reform (LC000)

Meeting:	Council
Date:	14 October 2020
Cabinet portfolio:	Leader
Author:	Chief Executive

1.0 Purpose of the report

- 1.1 To advise Council of progress on partnership work being undertaken by Derbyshire County Council and the Derbyshire district / borough councils on the development of a new collaborative approach to delivering non-structural local government reform in Derbyshire (Vision Derbyshire).
- 1.2 To advise Council on the Government's plans to publish a White Paper on Devolution and Local Recovery, and of emerging responses to those plans from Derbyshire County Council and Derby City Council.

2.0 Recommendations

- 2.1 That Council approves Vision Derbyshire as the Council's preferred option for local government reform in Derbyshire at the current time.
- 2.2 That Council endorses the policy direction set out in the Vision Derbyshire 'Case for Change' and 'Proposition to

Government' documents and notes the emerging governance proposals, as drafted.

- 2.3 That Council authorises the Leader and Chief Executive to engage in further discussions at local, regional and national level to support and enable the full development of Vision Derbyshire as the preferred option for local government reform in Derbyshire.
- 2.4 That Council notes the Government's plans to publish a White Paper on Devolution and Local Recovery and the potential implications for local government reform in Derbyshire.
- 2.5 That Council notes the positions taken by Derbyshire County Council and Derby City Council ahead of publication of the Government's White Paper.
- 2.6 That Council authorises the Leader and Chief Executive to participate in discussions with other Derbyshire councils on any alternative proposals that may emerge to the Council's preferred option.
- 2.7 That Council asks the Leader and Chief Executive to prepare regular updating reports for Council on Vision Derbyshire, the Government's White Paper on Devolution and Local Recovery, when published, and on the details of any alternative proposals as they arise.

3.0 Reasons for recommendations

- 3.1 To enable the Leader and Chief Executive to engage in further discussions on the development of Vision Derbyshire as the Council's preferred option for local government reform in Derbyshire and to provide the Leader and Chief Executive with the agility to respond to alternative proposals

for local government reform that might emerge both prior to and post publication of the Government's White Paper on Devolution and Local Recovery.

4.0 Report details

Background

- 4.1 In June 2019, all 10 Derbyshire Councils (Derbyshire County Council, Derby City Council and the 8 Derbyshire district / borough councils) jointly commissioned Price Waterhouse Coopers (PwC) to undertake a programme of work to explore the appetite for collaborative working in Derbyshire. It was agreed that the new approach should look beyond traditional partnerships, towards a new collective and ambitious vision and model of collaboration, integration and shared leadership focused on achieving the greatest public value for local people and communities. The collaborative model is now known as 'Vision Derbyshire'.

Vision Derbyshire

- 4.2 For the past 18 months the Council's Leader, Chief Executive and a number of senior officers have actively engaged with PwC and colleagues from Derbyshire Councils to progress Vision Derbyshire.
- 4.3 In **Phase 1**, all ten Derbyshire councils worked together to identify shared priorities and consider the merits of strategic collaboration to improve outcomes for people and place. The level of ambition and appetite of councils to progress non-structural reform in Derbyshire was also tested. This programme of activity resulted in the development and agreement of:
- **Principles** for collaboration to guide future working; improve outcomes, speak with one voice, better

coordination, provide a viable alternative to unitarisation and deliver to be sustainable.

- **Areas for future collaboration** to provide a potential focus for future working; climate change, tourism, skills and employment, social mobility, economic prosperity.
- **Critical success factors** to drive a step change in approach/ways of working and accelerate the development of a truly different model of local government in Derbyshire; working at pace and building on momentum, working as a collective in a different physical and mental space from business as usual and strengthening and role modelling collaborative and collective leadership behaviours.

4.4 At a meeting of the Cabinet on 25 February 2020, members received a report detailing the outcomes of Phase 1 of the Vision Derbyshire programme of work. Cabinet resolved:

- that progress on the development of a new vision and new model of local government collaboration in Derbyshire be noted.
- that the agreed principles for collaboration and areas of potential focus for future working, as set out in the officer's report, be noted.
- that PwC's proposals for Phase 2 and Derbyshire County Council's suggested approach for sharing the costs of commissioning PwC to support Derbyshire Councils' to progress development of a new model of local government collaboration for Derbyshire be supported.
- that the Council's active participation in Phase 2 and the associated costs of supporting PwC to implement its proposals be approved.

4.5 At a meeting of Council on 26 February 2020, members agreed to fund the council's contribution of £17k from the Budget Risk Reserve.

- 4.6 Derby City Council, who participated in Phase 1, declined to participate in Phase 2, although the opportunity for the City Council to re-engage with Vision Derbyshire has remained open.
- 4.7 **Phase 2**, which commenced in March 2020 is now drawing to a close with several key outputs:
- The Vision Derbyshire 'Case for Change' (a copy of the Executive summary is attached at Appendix 1)
 - A high-level 'Proposition to Government' (a copy of the Proposition is attached at Appendix 2)
 - A co-authored letter from the Leaders of Derbyshire County Council and Derbyshire district / borough councils to Robert Jenrick MP, Secretary of State for Housing, Communities and Local Government requesting the opportunity to discuss Vision Derbyshire and gain Government support for the model as a viable alternative to structural reform (a copy of the letter is attached at Appendix 3).
- 4.8 The 'Case for Change' and 'Proposition to Government' describe an innovative approach to non-structural reform, focused around four key ambitions:
- **Seize innovation** - pioneering skills and technologies for a sustainable future economy.
 - **Establish relentless ambition** - creating opportunities for everyone in Derbyshire and making these visible.
 - **Build proactive communities** - harnessing the energy in Derbyshire's communities and empowering people to make change.
 - **Live and work sustainably** - committing to a zero-carbon footprint in our tourism, wider economy and ways of working.
- 4.9 The 'Case for Change' is a compelling, shared argument that reflects a collective commitment by Derbyshire County

Council and the Derbyshire district / borough councils to strategically collaborate and deliver improved outcomes for people and places. At this stage it is not a detailed business case or delivery plan.

- 4.10 The work on Phase 2 of Vision Derbyshire has coincided with the onset of the Covid-19 pandemic. This has served only to further accentuate the need for Derbyshire councils to work together collaboratively on response, recovery and renewal activities.
- 4.11 A number of key enablers to support and embed collaboration, such as leadership, culture, technology, workforce, customers, assets are identified as key components of the Vision Derbyshire approach and these underpin the potential organisational (£20 million to £66 million) and wider system benefits (£1.08 billion) that could be achieved if the new approach was to be taken forward.
- 4.12 A new formal governance model to support strong, efficient and effective decision making is also proposed. The new governance model would see the creation of a new Joint Committee for Vision Derbyshire (akin to the Joint Board that the Council established in 2008 with North East Derbyshire and Bolsover District Councils).
- 4.13 Under the draft proposals, the Leaders of each of the 9 constituent councils would represent their respective authorities on the Vision Derbyshire Joint Committee. The constituent councils would also need to determine which powers would be delegated to the Joint Committee. Any such changes to the Council's constitution will need to be carefully considered and endorsed at a future Council meeting prior to implementation.
- 4.14 Given the evident strength of commitment from all 9 councils to Vision Derbyshire and a strong, efficient and

effective governance model in place, the 'Case for Change' argues that, collectively, the councils should be able to rapidly transform the way they work together and what they offer to local people. At the heart of the 'Case for Change' is the belief that strategic collaboration of this non-structural form can improve outcomes, realise financial efficiencies and deliver the same benefits as structural reform without the administrative burden, financial cost, time delays and political upheaval.

- 4.15 As referenced in paragraph 4.7 above, a high-level 'Proposition to Government' (Appendix 2) has also been developed alongside the 'Case for Change' as a statement of intent from Derbyshire councils to Ministers and senior officials at the Ministry of Housing, Communities and Local Government (MHCLG). The 'Proposition' identifies a number of 'asks' of and 'offers' to Government. The 'asks' request specific freedoms, flexibilities and resources to deliver on the priority areas for collaboration, whilst the 'offers' outline the role the collaborative model will play in delivering better and more ambitious outcomes for less resource.
- 4.16 The 9 councils have also agreed to test the Vision Derbyshire approach through 3 Mobilisation Pilots. The themes for the pilots are:
- **Communications and Engagement** – To design a framework to deliver consistent and effective communications and engagement on Vision Derbyshire as a new model for local government reform in Derbyshire both within the nine councils and with partners.
 - **Economy** – To increase the business start-up rate in Derbyshire, providing funding, advice and opportunities for local people to seize their innovation and enthusiasm to support the Derbyshire economy to recover from the Covid-19 pandemic.

- **Communities** – To co-design an improved way for the 9 councils, their partners and the communities that they serve to come together and deliver better facilities and services for supporting independent living and addressing homelessness.

4.17 The Council is playing a full role with the pilots. Liz Cook, the council's Assistant Director for Housing is the lead officer (Chair) for the Communities pilot whilst Neil Johnson, Assistant Director for Economic Growth, and Donna Reddish, Assistant Director for Policy and Communications, respectively represent the council on the Economy and Communications and Engagement pilots.

4.18 Additionally, the Leader is the Member Sponsor for the Economy pilot and the Chief Executive is the Officer Sponsor for the Communications and Engagement pilot.

White Paper on Devolution and Local Recovery

4.19 In the Queen's Speech 2019, the Government announced its intention to publish a White Paper on Devolution and Local Recovery as a means to 'level up' all parts of the country and reduce regional inequalities. It had been anticipated that the White Paper would be published late September / October 2020, however, recent press reports suggest that the White Paper will not now be published until 2021.

4.20 While the formal content of the White Paper is not yet known it is widely expected that the Government will express a strong preference for establishing or even mandate the establishment of new mayoral combined authorities (like Manchester and the West Midlands) across England. The establishment of such regional bodies would be accompanied by attractive devolution deals with fresh funding to enable investment in infrastructure, skills,

transport and housing and powers handed down from Government to the Mayor and the Leaders of constituent councils. Understandably many regional and sub-regional geographies including the East Midlands are keen to explore such opportunities and the Council has, of course, been here before when members resolved that the Council should apply for full constituent member status of the Sheffield City Region Mayoral Combined Authority.

- 4.21 There has, however, been significant speculation that where councils wish to make the case for the establishment of new mayoral combined authorities, these councils would be expected to first set out their plans for structural reform of local government (i.e. unitarisation) within their respective geographies.
- 4.22 Simon Clarke MP, the then Minister of State for Housing, Communities and Local Government fueled this speculation in July 2020, with the following answer to a written parliamentary question: *“Building on the success of our directly elected city region Mayors, our English Devolution and Local Recovery White Paper will set out our plans for expanding devolution, creating more elected Mayors in England, giving them and existing Mayors the powers they need to lead economic recovery and long term growth, and more unitary local authorities with stronger town and parish councils to deliver sustainable local services.”*
- 4.23 Simon Clarke MP also tweeted on 15 July 2020: *“For those areas that want to establish a Mayoralty, it will be a precondition to establish unitary councils on a sensible footprint where these do not exist.”*
- 4.24 There was also speculation that Government would through the White Paper invite a small number of councils to take part in a first tranche of local government reform; and on

the basis of these councils submitting their proposals for unitary government by an agreed date that Government would place these geographies in the next tranche of areas for Mayoral Combined Authorities and devolution deals.

- 4.25 As has been reported in the local government trade press, this speculation led to a summer frenzy of council requests for invitations from the Secretary of State for Housing, Communities and Local Government to submit proposals for unitary government for England's county shires. The outcome has been open hostility between district, city and county councils over the optimum shape and size of local government reform for particular county geographies; ably supplemented by the campaigning arguments of the County Councils Network, District Councils Network and Centre for Cities.
- 4.26 Having fuelled the flames of the debate through the summer months, it would now appear that the Government are cooling on the matter of enforced unitarisation and the rhetoric has shifted more to *"there will be no local government reorganisation unless there is a high degree of strong and broad support across an area"*.
- 4.27 The impending publication of the White Paper promotes a pressing need to present the Vision Derbyshire 'Case for Change' and 'Proposition to Government', as a viable alternative to structural local government reform, at the earliest opportunity. As referenced at paragraph 4.7 above, a letter signed by the leaders of Derbyshire County Council and the 8 Derbyshire district / borough councils, requesting a meeting to discuss the approach was sent to Robert Jenrick MP on 4 September 2020. The Secretary of State has yet to respond to this request.

- 4.28 Thus it is not yet known whether Government will find collaborative models of local government reform such as Vision Derbyshire palatable as the underpinning structures to their stated ambition to establish mayoral combined authorities across England; though there are certainly examples, for example, the West Midlands where the extant mayoral combined authority works perfectly well above both two-tier and unitary forms of local government.
- 4.29 However, given the time and effort that the Leader, Chief Executive and other senior officers have put in over the past 18 months to developing Vision Derbyshire as a new model for local government in Derbyshire, it is felt important that the Council evidences its commitment to the approach. It is therefore recommended that Council approves Vision Derbyshire as the Council's preferred option for local government reform in Derbyshire at the current time.

Derbyshire County Council

- 4.30 Whilst Derbyshire County Council's Leader and Head of Paid Service have confirmed in writing their wish ... *"to build on everything that collaboration has achieved and present Vision Derbyshire as our preferred model to Government"*, in preparation for the release of the White Paper and following the Leader's involvement in a County Council only conversation with Government on 3 September 2020 where the potential opportunity of a Mayoral Combined Authority and devolution deal for the East Midlands was raised, Derbyshire County Council has recently resolved to give itself the latitude to pursue other options.

4.31

At hastily arranged meetings of Derbyshire County Council's Cabinet (15 September 2020) and Council (16 September 2020), the following resolutions were agreed, that Council:

- a) Notes the Government's intention to publish a Devolution and Recovery White Paper in Autumn 2020.
- b) Approves the consideration of the White Paper (once published) to assess the most appropriate response, in light of the details contained therein.
- c) Approves in principle, the Council's involvement in the development of a devolution deal for the East Midlands to support recovery, resilience and prosperity across the region.
- d) Approves Vision Derbyshire as the preferred route for local government reform, provided the conditions for this route as set out in the report are fully met.
- e) Approves proposals for the Leader of the Council to write to the Secretary of State to request an invitation to submit a proposal for a single tier of local government for the county in the event that Vision Derbyshire is not able to satisfy the Government's requirements for reform and a subsequent devolution deal.
- f) Mandates officers within the Council to prepare an alternative route for devolution and the development of a case for a single unitary for Derbyshire, should the conditions for the preferred route for local government reform outlined in recommendation d) not be fully met.
- g) Opposes any proposals for a new model of local government which disaggregates the county footprint due to service fragmentation and the breaking up of historical boundaries.

4.32 Within the reports to the County Council's Cabinet and Council, the Head of Paid Service also outlines the conditions for Derbyshire County Council's continued support for Vision

Derbyshire as its preferred route for local government reform in Derbyshire. These are that:

- a) The collaborative model proposed by Vision Derbyshire satisfies the Government's will for local government reform and allows for the progression of a devolution deal for the region; and
- b) All Derbyshire councils (excluding Derby City) agree to implement Vision Derbyshire in its entirety through a similar formal decision in a timescale which satisfies the Government's timetable for progression of a devolution deal for the region.

4.33 What this tells us is that if Vision Derbyshire does not meet the Government's requirements or if one of the 9 councils that are currently engaged cannot agree to move forward with Vision Derbyshire, then Derbyshire County Council is readying itself to submit a proposal to the Government to establish a county unitary authority for Derbyshire to replace Derbyshire County Council and the 8 Derbyshire district / borough councils.

4.34 There is also the sense that Derbyshire County Council is positioning itself so as to not be left behind in the race for future Government devolution deals for regional geographies (paragraph 4.24 above refers). It would ideally wish for the East Midlands to be in the next tranche of areas to be considered for Mayoral Combined Authorities and devolution deals.

Derby City Council

4.35 In parallel with the steps taken by Derbyshire County Council, the Leader of Derby City Council has separately written to Robert Jenrick MP requesting an urgent formal meeting to discuss the City Council's perspective in relation

to the impending White Paper and the potential for an East Midlands Mayoral Combined Authority.

- 4.36 In the letter, Cllr Chris Poulter also references as an imperative that he presents to the Secretary of State the potential benefits of Local Government Reorganisation to a wider Derby City area.
- 4.37 In an accompanying release to staff and partners, the Chief Executive references the Government's stated preference for new unitary councils to serve a population of between 300k and 600k, which is more than Derby's existing population; and to it being an opportune time to review local government arrangements in the City and the surrounding area.
- 4.38 This is clearly open to interpretation, but the accompanying press coverage referenced the wider area as potentially covering the district / borough geographies of South Derbyshire, Erewash and Amber Valley.
- 4.39 It is also understood that Derby City Council's Leader and Chief Executive have already opened conversations on this matter with their counterparts at South Derbyshire District Council and Erewash Borough Council.

Response of Derbyshire district / borough councils

- 4.40 The afore-mentioned activities have led to the Leader and Chief Executive engaging in multiple bilateral conversations with the Leaders and Chief Executives of other Derbyshire district and borough councils.
- 4.41 The overarching consensus is that now is not the right time for structural reform of local government in Derbyshire. At a time of national crisis, the priority must be to focus the

collective efforts of all Derbyshire councils on supporting the county's residents, businesses and communities through the now inevitable second wave of the Covid-19 pandemic rather than risk entering a phase of open hostility between councils and councillors; which will serve only to distract and take valuable resources away from the frontline services that our communities rely on.

- 4.42 Instead, the Leaders of Derbyshire's district / borough councils believe that Vision Derbyshire offers a viable alternative to local government reform; one that builds on the productive working relationship that the district and borough councils currently enjoy with Derbyshire County Council, which has served the public so well through the Covid-19 pandemic.
- 4.43 The Leaders' also consider there to be no reason why the evolution of Vision Derbyshire, as a new collaborative model of local government in Derbyshire, should in any way detract from the Government's ambition to devolve more powers and funding to regional and sub-regional bodies.
- 4.44 However, in light of the respective positions taken by Derbyshire County Council and Derby City Council, and the ongoing uncertainties around the timing of release, content and direction of the Government's planned White Paper on Devolution and Local Recovery, it is conceivable that alternative proposals may emerge in the coming months to the council's preferred option. These proposals are likely to involve structural reform of local government in Derbyshire.
- 4.45 It is therefore critical that the Leader and Chief Executive have the ability and agility to actively participate in discussions with other Derbyshire councils, the Government and other relevant partners and advisors in order to represent and protect the interests of the council; and also

the interests of the residents, businesses and communities of Chesterfield borough.

- 4.46 This might in time require the council to carry out its own options appraisal and develop its own proposals for local government reform; proposals that it considers to best meet the needs of the borough's residents, businesses and communities.
- 4.47 In asking for such authority, the Leader and Chief Executive commit to providing the Council with regular updating reports on Vision Derbyshire, the Government's White Paper on Devolution and Local Recovery and on the details of any alternative proposals as they arise.

5.0 Alternative options

- 5.1 The Council could resolve not to support the officer recommendation to approve Vision Derbyshire as the Council's preferred option for local government reform in Derbyshire.
- 5.2 If the Council was to do so, then it would automatically trigger Derbyshire County Council's fallback resolution to push ahead with proposals to establish a county unitary authority for Derbyshire to replace Derbyshire County Council and the 8 Derbyshire district / borough councils.
- 5.3 This approach would likely be contested by Derby City Council who would in all probability put forward different unitary proposals for an extended city geography and the rest of Derbyshire county.
- 5.4 If the Council was to resolve to dispense with Vision Derbyshire as its preferred option, then a further report for Council would need to be immediately prepared authorising

the Chief Executive to commission support to assist the council, with or without the involvement of other councils, to progress its own options appraisal and develop its own proposals for local government reform in preparedness for the Secretary of State potentially inviting councils in Derbyshire to develop proposals for structural local government reform (see Section 8.0 below for Legal considerations).

6.0 Implications for consideration – Council Plan

- 6.1 The ambitions of Vision Derbyshire align strongly with the council's Council Plan 2019 - 2023. Vision Derbyshire offers significant opportunities for achieving greater economies, efficiencies and effectiveness in how council facilities and services are delivered, in turn improving outcomes for our communities.
- 6.2 If the council was to have to engage in a programme of structural local government reform for Derbyshire, the council's councillors and officers would inevitably have to divert their attention away from the core delivery of facilities and services and the achievement of Council Plan priorities at a time when their efforts should be solely focused on supporting our residents, businesses and communities to recover from the devastating impacts of the Covid-19 pandemic.

7.0 Implications for consideration – Financial and value for money

- 7.1 At a meeting of Council on 26 February 2020, members approved a contribution of £17,000 from the Budget Risk Reserve to support the commissioning of PwC to take forward Phase 2 of Vision Derbyshire. No further financial contribution is sought at this time.

8.0 Implications for consideration – Legal

- 8.1 Section 101(5) of the Local Government Act 1972 provides powers for two or more local authorities to discharge functions jointly and, where they do, to arrange for the discharge of functions by a joint committee.
- 8.2 As referenced in paragraphs 4.12 and 4.13, the Vision Derbyshire 'Case for Change' proposes the establishment of a new Joint Committee for Vision Derbyshire to support strong, efficient and effective decision making. However, any proposed changes to the Council's constitution required to give effect to such a Joint Committee would need to be carefully considered and endorsed at a future Council meeting prior to implementation.
- 8.3 Section 2 of the Local Government and Public Involvement in Health Act 2007 enables the Secretary of State to invite any principal local authority, which would include Chesterfield Borough Council to submit proposals for structural local government reform, i.e. to replace existing councils for a specific geography with new unitary councils.
- 8.4 Should the Secretary of State be minded to respond to a request for an invitation(s) received from one or more councils to submit unitary proposals, then all affected upper and lower tier authorities would be invited to come forward with proposals.
- 8.5 From experience elsewhere in England, if the Secretary of State was minded to respond to Derbyshire County Council's request for an invitation to submit a county unitary proposal, i.e. to invite invitations, Chesterfield Borough Council would probably have 3 months to consider its options and put forward, potentially alongside other similarly minded

Derbyshire councils, what it felt to be the best unitary proposal for the people of Chesterfield.

- 8.6 The Secretary of State would then evaluate the proposals received against Government's established criteria for local government reorganisation and it is very likely that he / she would also have due regard to the aims and objectives of the forthcoming White Paper.

9.0 Implications for consideration – Human resources

- 9.1 No human resource implications have been identified at this stage.

10.0 Implications for consideration – Risk management

- 10.1 The implications from a risk management perspective have been set out fully within Section 4.0 of the report.

11.0 Implications for consideration – Community wellbeing

- 11.1 The Vision Derbyshire ambition sets out a stretching, future-focused and holistic commitment to improve key aspects of life for people in Derbyshire. The four commitment areas identified in paragraph 4.8 of the report and on pages 10 to 12 of the 'Case for Change' (see Appendix 1) align well with the Council Plan 2019 – 2023 'quality of life' priority, and also with the council's recently approved Covid-19 'strategic and community recovery approach'.
- 11.2 As is referenced in paragraph 4.17, the council's Assistant Director of Housing is currently chairing the Vision Derbyshire community recovery mobilisation pilot, which is an important test bed for the new collaborative approach. The pilot is currently looking at services for independent living and homelessness.

12.0 Implications for consideration – Economy and skills

12.1 The Vision Derbyshire ambition sets out a stretching, future-focused and holistic commitment to improve key aspects of life for people in Derbyshire. The four commitment areas identified in paragraph 4.8 of the report and on pages 10 to 12 of the 'Case for Change' (see Appendix 1) align well with the Council Plan 2019 – 2023 'making Chesterfield a thriving borough' priority, the council's Local Growth Strategy, and the council's recently approved Covid-19 'economic recovery strategy and action plan'.

12.2 As is referenced in paragraphs 4.18, the Leader is the member executive sponsor for the Vision Derbyshire economic recovery mobilisation pilot, which is an important test bed for the new collaborative approach. The pilot is currently looking at establishing a Derbyshire-wide Fund and aligned expert advice to encourage and support new business start-ups.

13.0 Implications for consideration – Climate Change

13.1 Climate Change has been identified as a priority area for early collaboration. Through transforming how the public sector works together, the ambition is for Derbyshire to exceed its climate change targets through an integrated approach incorporating low carbon tourism; transport; spatial planning and investment in low carbon industries.

14.0 Implications for consideration – Equality and diversity

14.1 Vision Derbyshire has the potential to deliver significant benefits for Derbyshire people through empowering them to take a proactive approach to managing their quality of life, health and wellbeing and working towards Derbyshire being

a fair society where everyone has opportunities which appeal to their ambitions.

- 14.2 As more detailed collaborative work is taken forward, all Vision Derbyshire projects and programmes will need to be assessed for equality and diversity impact.

Decision information

Key decision number	978
Wards affected	All

Document information

Report author
Huw Bowen – Chief Executive
Background documents
These are unpublished works which have been relied on to a material extent when the report was prepared.
Derbyshire County Council – Report of the Executive Director for Commissioning, Communities and Policy – Devolution, Vision Derbyshire and Local Government Reform (Cabinet, 15 September 2020)
Letter from Cllr Chris Poulter, Leader of Derby City Council to Rt. Hon. Robert Jenrick MP, Secretary of State for Housing, Communities and Local Government on Devolution and Local Government Reorganisation (8 September 2020)
Briefing note to Derby City Council staff and partners from Paul Simpson, Chief Executive on Devolution and Local Government Reorganisation (8 September 2020)
Appendices to the report

Appendix 1	Vision Derbyshire 'Case for Change' – Executive Summary
Appendix 2	Vision Derbyshire 'Proposition to Government'
Appendix 3	4 September 2020 Letter from the Leaders of Derbyshire County Council and the 8 Derbyshire district / borough councils to Robert Jenrick MP, Secretary of State of Housing, Communities and Local Government